

Task Force for Creating Opportunities for Shared Governance on Co-located Campuses

Other States Review

Process

- Phone contact with State Departments in charge of higher education administration.
- Internet searches.
- Phone contact with identified institutions.
- The process is not complete, as some return calls are still pending.

Other States Review

States With Co-located Campuses

- Colorado – (2) campuses (3) institutions on each
- Maine- (1)
- Mississippi (1)
- Nebraska (3)
- West Virginia (1)
- Washington (1)
- Washington D.C (1)
- New Jersey (1)

Other States Review

- All institutions with the exception of Cascadia College and the University of Washington indicated separate governance structures on the co-located campus.
- The co-located campus in Washington indicated that they operate through a system of shared governance of appointed councils. (Doing further investigation.)

Other States Review

Colorado

- Community College of Denver, University of Colorado at Denver, and the Metropolitan State University share space at the Auraria Higher Education Center.
- Each Institutions has independent administrative leadership but the (Center) coordinates all of the shared services functions. (We have are trying to get more information regarding these services.)

Co-located Campus Surveys

Introduction

Recap of Task Force Request

COTC/OSU Newark presentation revealed a comprehensive and systemic process of shared services between institutions, which is integrated through a majority of the operational structures across both institutions including:

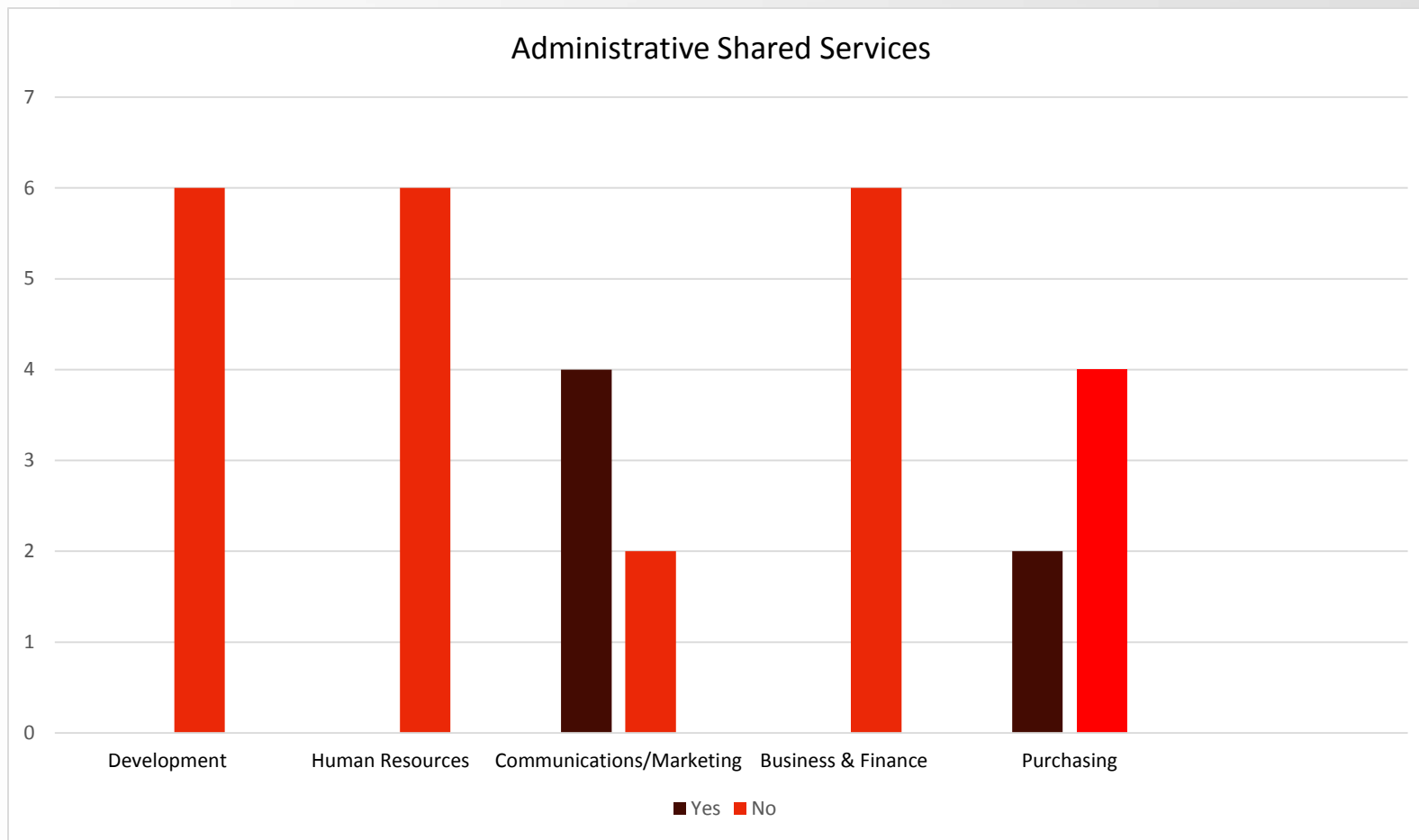
- Administrative operations
 - Students services
 - Joint budgeting for shared services
 - Joint fundraising
 - Facilities and capital request
 - Marketing and communications
 - Technology services
- The shared services process is governed by a Shared Services Committee consisting of representatives of both institutions.
 - Based upon the presentation, the task force requested that a survey be conducted with the remaining co-located institutions to determine the scope of their shared services activities.

Introduction

Recap of Task Force Request

- Survey released Friday September 30, 2016
- The survey requested shared services activities relating to the following areas:
 - Administration
 - Academic Affairs
 - Campus Safety
 - Facilities and Maintenance
 - Information Technology
 - Student Service
- All remaining co-located institutions participated in the survey

Administration



Administration

Ohio University - Zanesville &
Zane State

Ohio University - Eastern &
Belmont College

Ohio State University - Marion
& Marion Technical College

Ohio State University -
Mansfield & North Central
State College

Communications/Marketing

Communications/Marketing

Communications/Marketing &
Purchasing

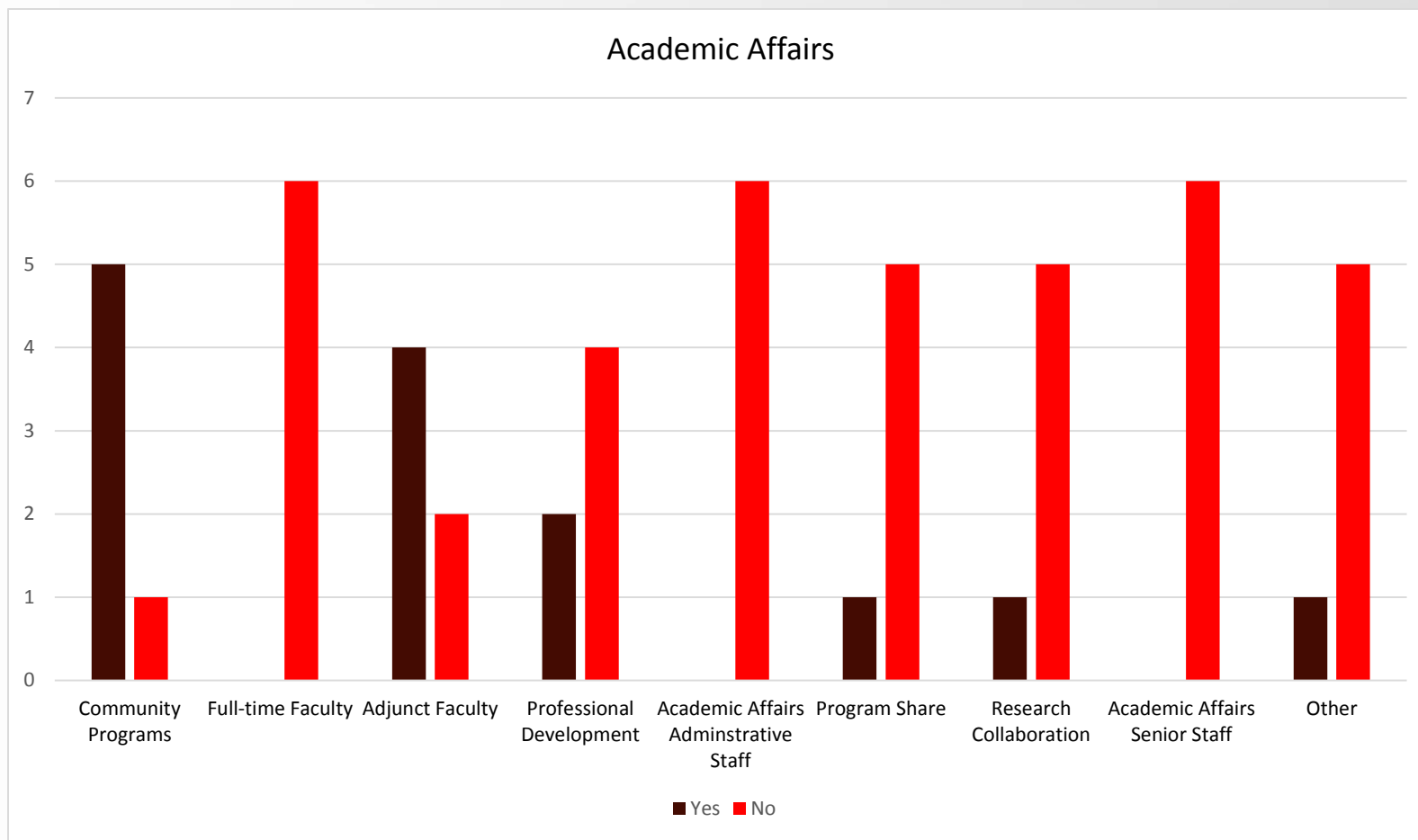
Communications/Marketing &
Purchasing

Administration

General Observations

- Belief that institution mission and vision is directly tied to fundraising. Separate missions perceived as a barrier to shared activities in this space.
- Administrative policies and strategies of the regional campuses are directly tied to policies of the Main Campus and limit opportunities for sharing.

Academic Affairs



Academic Affairs

Ohio University - Zanesville &
Zane State

Ohio University - Eastern &
Belmont College

Ohio State University - Marion &
Marion Technical College

Ohio State University - Mansfield
& North Central State College

Kent State University - Stark &
Stark State College

Community Programs

Adjunct Faculty, Research
Collaboration & Community Programs

Adjunct Faculty, Professional
Development & Community Programs

Adjunct Faculty, Program Share &
Community Programs

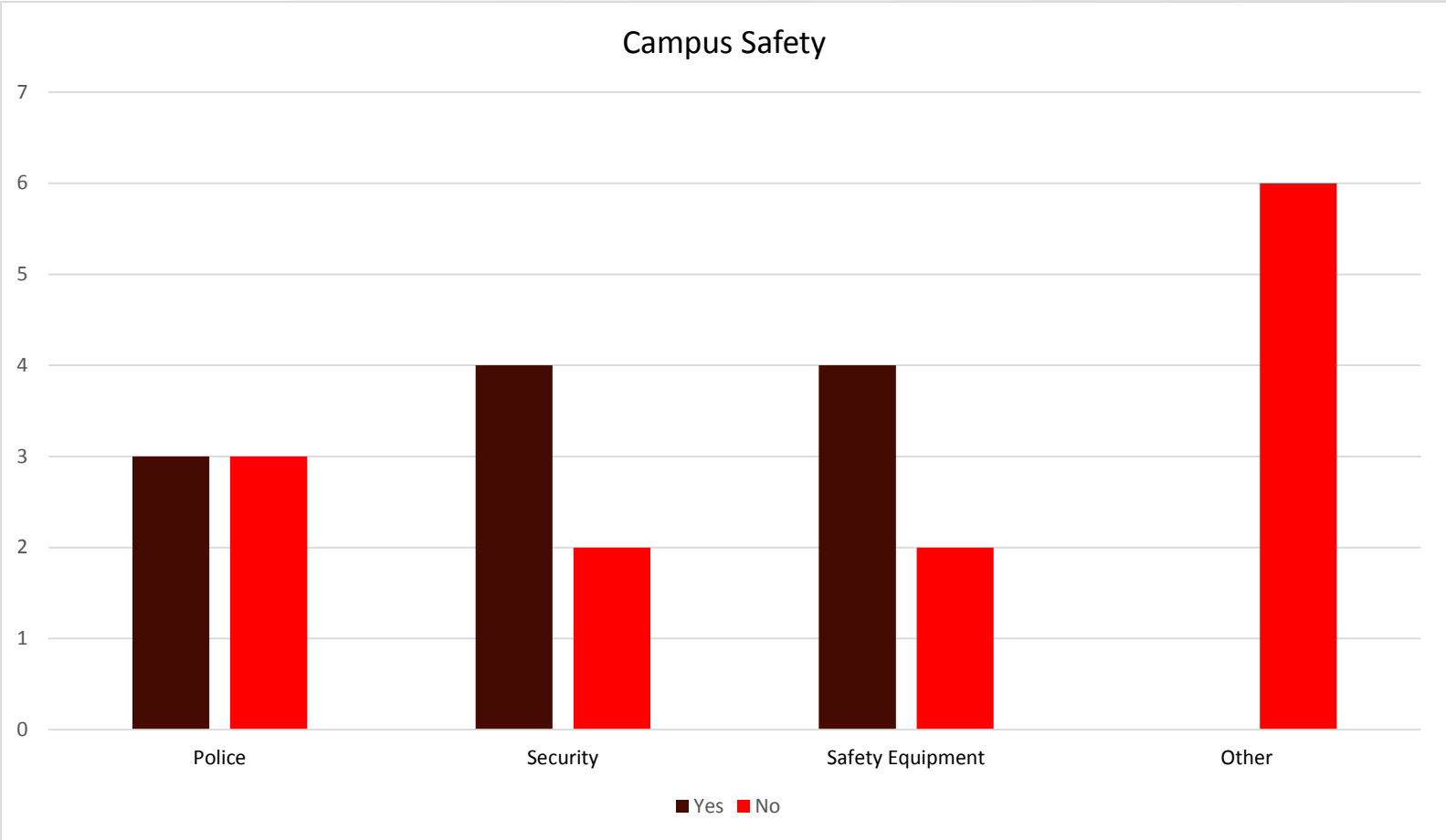
Community Programs, Program Share
& Adjunct Faculty

Academic Affairs

General Observations

- Adjunct faculty are typically working at both institutions, but not through any formalized mechanisms.
- Separate missions limit the ability to share full time faculty or senior administrative staff.
- There is significant interest in expanding the level of shared Professional Development opportunities.
- There is significant collaboration in providing community programs and seeking and responding to grant opportunities.

Campus Safety



Campus Safety

Ohio University - Zanesville &
Zane State

Ohio State University - Lima &
Rhodes State College

Ohio State University - Marion
& Marion Technical College

Ohio State University -
Mansfield & North Central
State College

Security & Safety

Police, Security & Safety
Equipment

Security

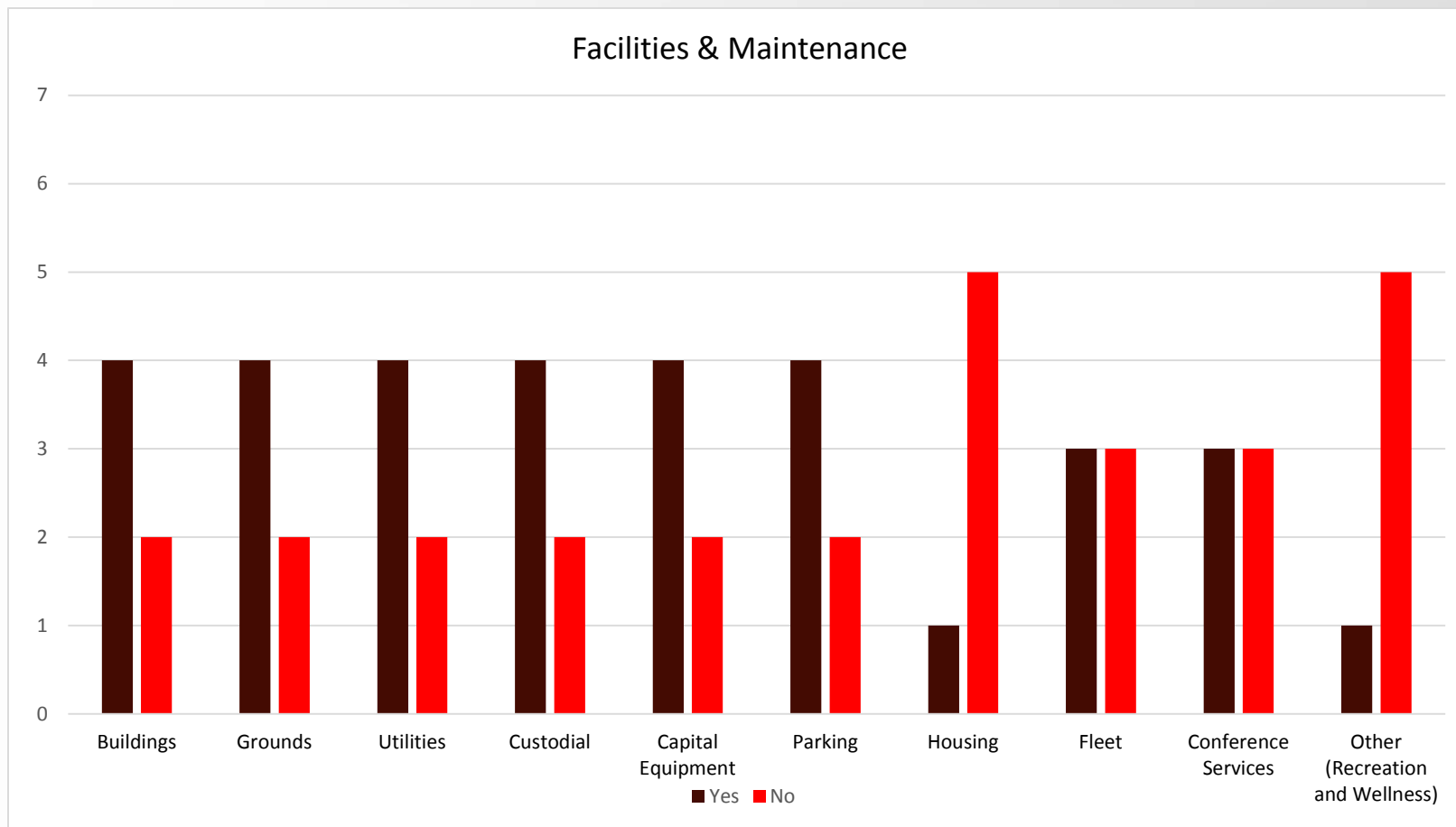
Police, Security & Safety
Equipment

Campus Safety

General Observations

- Significant cost sharing and collaboration happens in this area.
- There are still campuses where no level of collaboration occurs.

Facilities & Maintenance



Facilities & Maintenance

Ohio University - Zanesville & Zane State

Ohio State University - Lima & Rhodes
State College

Ohio State University - Marion & Marion
Technical College

Ohio State University - Mansfield &
North Central State College

Kent State University - Stark & Stark
State College

Buildings, Grounds, Utilities, Custodial,
Capital, Equipment, Fleet & Conference
Services

Buildings, Grounds, Utilities, Custodial,
Capital, Equipment & Parking

Buildings, Grounds, Utilities, Custodial,
Capital, Equipment, Parking & Fleet

Buildings, Grounds, Utilities, Custodial,
Capital, Equipment, Parking, Housing, Fleet
& Conference Services

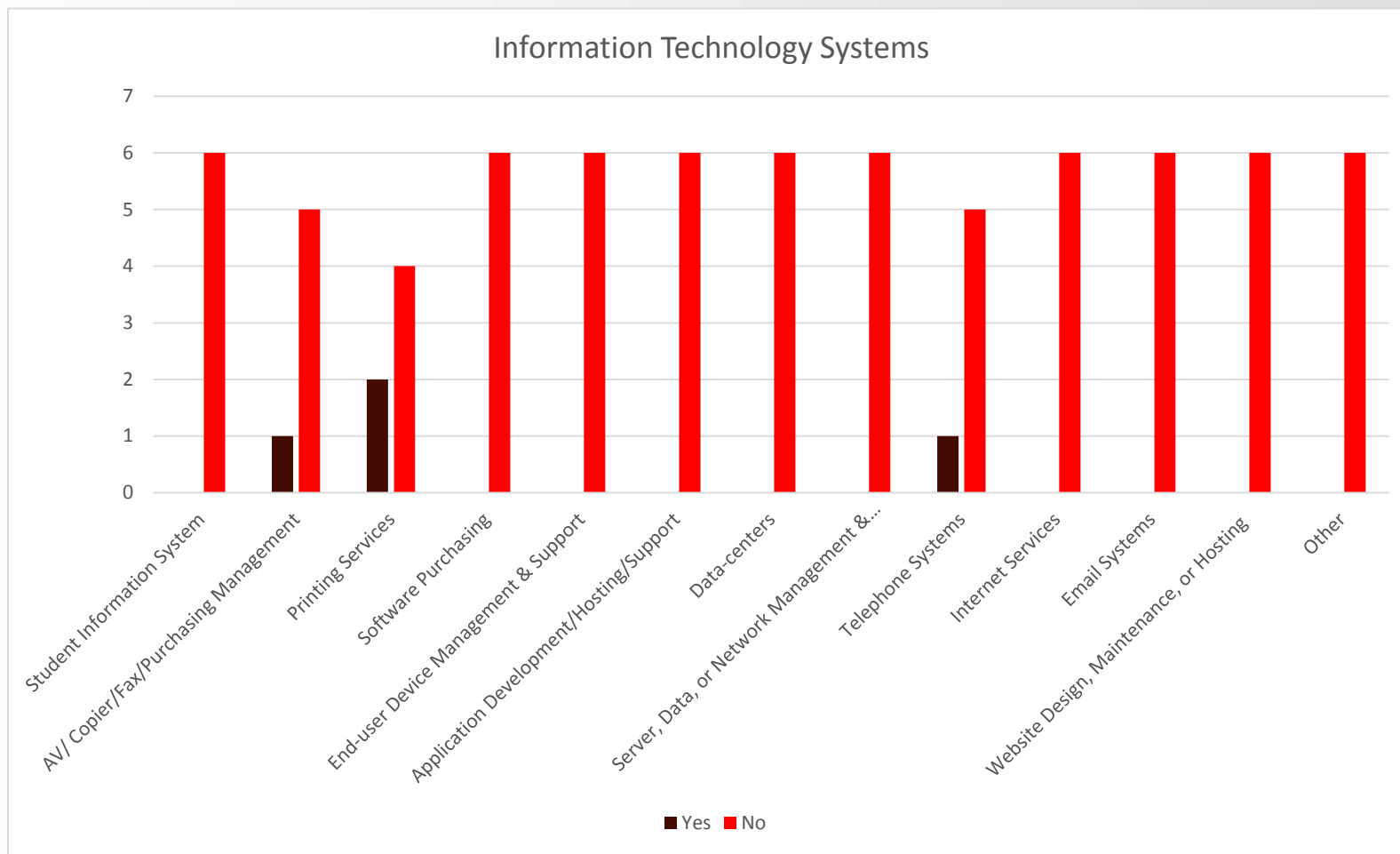
Parking, Conference Services & Other
(Recreation and Wellness)

Facilities & Maintenance

General Observations

- The most comprehensive arrangements occur in this area in terms of cost sharing and depth of collaboration.
- Distance and time to travel between campuses cited as a barrier to collaboration for one co-located campus.

Information Technology Systems



Information Technology Systems

Ohio State University
- Lima & Rhodes
State College

Ohio State University
- Mansfield & North
Central State College

AV/Copies/Fax/ Purchasing
Management, Printing
Services & Telephone
Systems

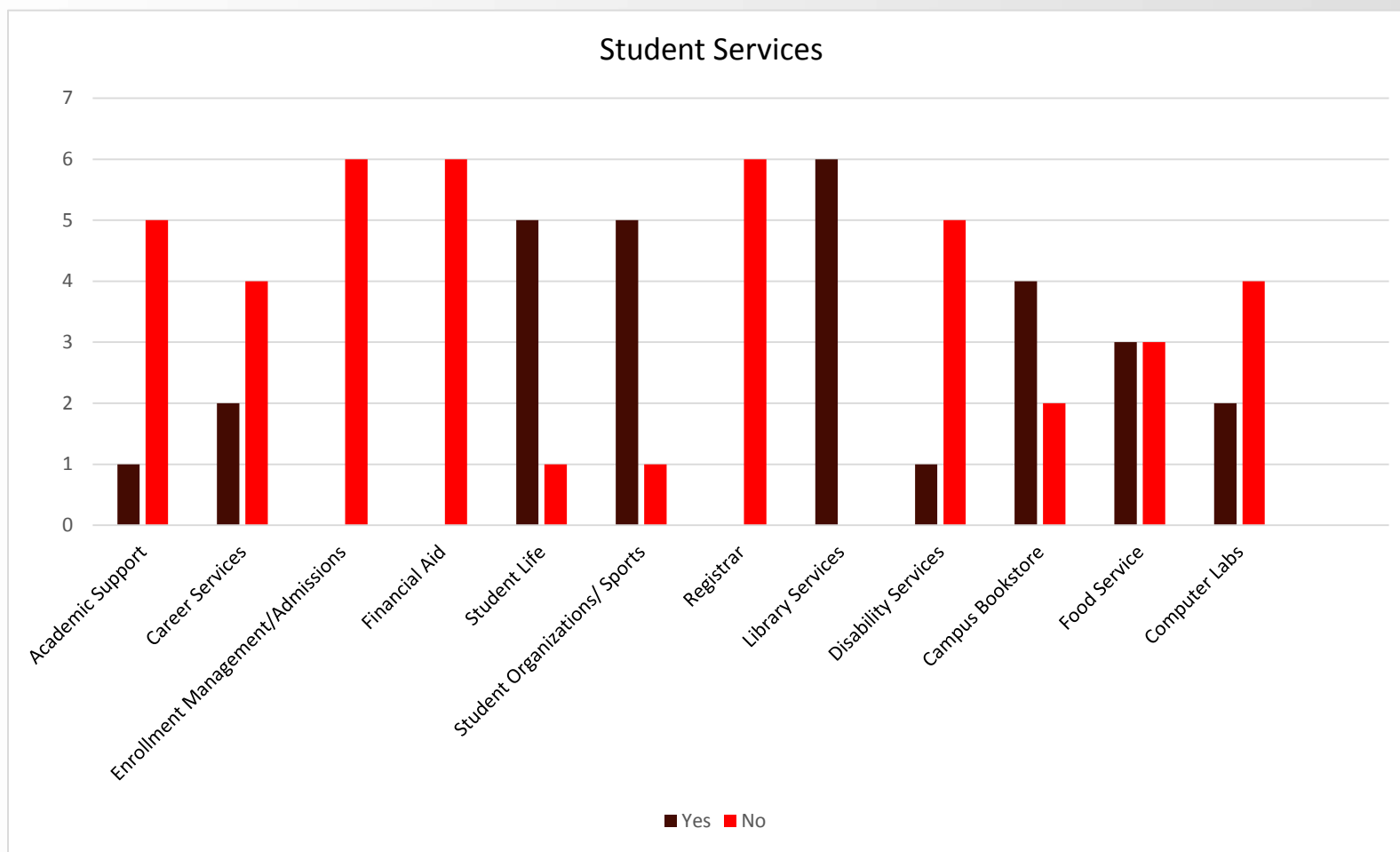
Printing Services

Information Technology Systems

General Observations

- The least collaboration and sharing occurs in this space.
- Technology policies, services, hardware and software being governed by the Main Campus was cited as a key reason why more collaboration has not taken place in this area.

Student Services



Student Services

Ohio University - Zanesville &
Zane State

Ohio State University - Lima &
Rhodes State College

Ohio State University - Marion &
Marion Technical College

Ohio State University - Mansfield
& North Central State College

Ohio University - Eastern &
Belmont College

Kent State University - Stark &
Stark State College

Student Life, Student Organizations/Sports,
Library Services, Food Services, Computer Labs

Career Services, Student Life, Student
Organizations/Sports, Library Services, Campus
Bookstore, Food Service

Academic Support, Student Life, Student
Organizations/Sports, Library Services,
Disability Services, Campus Bookstore

Career Services, Student Life, Student
Organizations/Sports, Library Services, Campus
Bookstore, Food Service, Computer Labs

Student Life, Student Organizations/Sports,
Library Services

Student Life, Library Services

Student Services

General Observations

- Institutions are engaged in conversations regarding shared Testing and Tutoring Services. Not many shared academic support services are in place.
- Most campuses permit access to all students in recreational, club and student organizational activities.
- Bookstores are shared at most institutions.
- Mission differences are cited as a barrier to sharing services in offices related to admissions, enrollment management and the registrar.
- If institutions were not sharing career services, it was specifically mentioned as a top area for future shared service consideration.
- One institution cited a Cross Registration Agreement as a way to facilitate seamless pathways.

Supplemental Questions

1. Are there any working groups that oversee any of the shared services mentioned in the survey?
2. Is there any cross interaction between the Governing Board and Advisory Committee members?

Co-located Master Plans

Plans provided by:

- OSU at Marion/Marion Technical College
- OSU at Lima/Rhodes State College
- OSU at Newark/Central Ohio Technical College
- OSU at Mansfield/North Central State College

Purpose

- The Plans were constructed collaboratively between the two institutions for their co-located campus.
- Framework is laid out in order to guide the decision making and physical changes of the co-located campus over a set time frame.
 - Framework provides a holistic approach by integrating academic, physical, and financial planning.

Creating the Framework

- The joint approach included contributions from faculty, staff, students, trustees, and friends of the campus.
 - In addition, the institutions provided avenues for campus and public feedback through town hall meetings and web links.

One Campus” Vision

- The framework developed by each co-located campus has an emphasis on collaboration while maintaining distinct identities.
 - The Framework vision, “One Campus,” embraces the collaboration of the two institutions, while still emphasizing the individual institutional missions.

One Campus Framework Principles

- Leverage partnership between the two co-located institutions.
- Ensure academic missions of the institutions drive the physical environment.
 - Higher education, workforce development and enrichment.
- Align strategic, physical, and financial planning.
- Focus academic development to the core.

THANK YOU
