UNIVERSITY SYSTEM OF OHIO
TRUSTEES CONFERENCE
in partnership with the Association of Governing Boards of Universities and Colleges, the Inter-University Council of Ohio, and the Ohio Association of Community Colleges

EVENT PROGRAM
NOVEMBER 17TH & 18TH, 2014
COLUMBUS STATE COMMUNITY COLLEGE
Columbus State Community College

A special thanks to Columbus State Community College for hosting the Trustees Conference.
Registration and Networking 2:00PM - 3:00PM

Welcome 3:00PM - 3:15PM

John Carey, Chancellor
Ohio Board of Regents

Bruce Johnson, President and CEO
Inter-University Council of Ohio

Jack Hershey, President and CEO
Ohio Association of Community Colleges

Fiduciary Responsibilities Panel 3:15PM - 4:30PM

Serving as a member of a college or university governing board requires a solid understanding of board responsibilities, the culture of the academy, limits and obligations of individual trustees, and the traditions, current circumstances, and goals of your institution. Learn from the panelists and engage in a dialogue regarding what it means to be a fiduciary and what you need to know to be effective in your service as a trustee, whether you are new to the board or looking to enhance your understanding.

Moderator
Dr. Sheila Stearns, Senior Fellow
Association of Governing Boards of Universities and Colleges

Panel
Dave Yost
Auditor of State of Ohio

Jeffery Clark, Principal Assistant Attorney General
Ohio Attorney General’s Office

Richard D. Legon,
President, Association of Governing Boards of Universities and Colleges and Trustee, Spelman College
NOVEMBER 17TH AGENDA

Break
4:30PM - 4:45PM

What I Wish I Had Known as a New Board Member Panel
4:45PM - 6:00PM
Hear from your board colleagues and learn from their experiences to gain insights/tips on public trusteeship and governance. The professional backgrounds of trustees is varied and each trustee brings different perspectives and skills to the table. The world of academe includes many stakeholders, all of whom depend on effective board leadership. Engage in a facilitated conversation to learn perspectives/strategies from your peers.

Moderator
Dr. Sally Clausen, Executive Director
AGB’s Ingram Center for Public Trusteeship and Governance

Trustee Panel
Diana (Dee) H. Talmage, Vice Chair
Owens Community College

Cathy T. Crain, Chair
Cincinnati State Community College

Sandra J. Anderson, Former Chair
Ohio University

Robert H. Rawson, Jr., Chair
Cleveland State University

Robert H. Schottenstein, Former Trustee, Immediate Past Chair
The Ohio State University

Networking Reception Open to All Trustees
Sponsored by the Inter-University Council of Ohio and the Ohio Association of Community Colleges
6:00PM - 7:00PM
Dinner on your own
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<tr>
<td>Registration and Continental Breakfast</td>
<td>8:00AM - 8:45AM</td>
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<td>Greetings and Welcome</td>
<td>8:45AM - 9:00AM</td>
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<td><strong>Keynote Address</strong></td>
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<td>Richard D. Legon, President, Association of Governing Boards of Universities and Colleges and Trustee, Spelman College</td>
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<td><strong>Quality and Value Review</strong></td>
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<td>and Discussion</td>
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<td>Jack Hershey, President and CEO, Ohio Association of Community Colleges</td>
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The National Commission on College and University Board Governance spent more than a year examining how well prepared the governing bodies of higher education institutions and systems are to address the myriad challenges confronting the sector. Higher education is undergoing fundamental shifts in academic delivery, student demographics, finances, and overall expectations. Mr. Legon will share some of the recently released findings from the commission’s deliberations that will hone in on the issues that define these changes: the business of higher education, board size and structure, institutional finance, shared governance, academic quality, student learning, and public expectations for higher education.

**Moderator**

Jack Hershey, President and CEO
Ohio Association of Community Colleges
NOVEMBER 18TH AGENDA

Break 11:00AM - 11:15AM

Plenary Presentation: Habits of Effective and High-Performing Boards 11:15AM -12:15PM
High-performing boards are recognizing that the pace of change requires a new level of fiduciary engagement. In an environment of constant challenges, boards must move to “strategic governance”— forming a far more robust partnership with institutional leaders. Participate in a session that will share a list of characteristics and habits that meet the test of strategic governance through high performance.

AGB Facilitator
Richard D. Legon,
President, Association of Governing Boards of Universities and Colleges and Trustee, Spelman College

AGB Facilitator
Dr. Sheila Stearns, Senior Fellow
Association of Governing Boards of Universities and Colleges

Networking Lunch 12:15PM -1:15PM

Board of Regents Staff Presentations Q&A with Chancellor Carey 1:15PM - 2:30PM
Staff will provide an overview of the current status of educational access and postsecondary attainment in the United States, highlighting approaches that Ohio has taken to improve educational opportunity for all Ohioans. Ohio Board of Regents staff will also update conference participants on the latest interpretation of federal Title IX regulations, implication on campus safety policies, and how institutions of higher education are expected to respond to the regulations. Updates on emerging Ohio Board of Regents initiatives pertaining to Career Counseling will be provided, and conference participants will have the opportunity to get their questions addressed by Chancellor Carey.

John Carey, Chancellor
Ohio Board of Regents

Rick Amweg, Executive Director, Center for P-20 Safety and Security
Ohio Department of Education

Cheryl Hay, Deputy Chancellor of Higher Education / Workforce Alignment
Ohio Board of Regents

Dr. Rebecca Watts, Associate Vice Chancellor, P-16 Initiatives
Ohio Board of Regents

Dr. Stephanie Davidson, Vice Chancellor, Academic Affairs
Ohio Board of Regents
Topics:

• **Overview of State Performance Funding Formulas**
  Conference participants will receive detailed information on how the state’s two-year and four-year performance funding formulas were constructed and how they will be applied to Ohio’s public institutions of higher education. Participants will also be updated on issues that may affect how each formula will be applied in the future, and challenged to think about how implementation of the formula may affect institutional governance and academic policies.

  **University Funding and Ohio Technical Center Formulas**
  **David Cannon,** *Vice Chancellor of Finance and Data Management*
  Ohio Board of Regents

  **Brett Visger,** *Associate Vice Chancellor, Institutional Collaboration & Completion*
  Ohio Board of Regents

• **Two-Year Funding Formula**
  **Jeff Boudouris,** *Senior Vice President and Chief Financial Officer*
  Sinclair Community College

• **Financing Institutional Debt: Issues and Considerations**
  Experienced financial, legal, and higher education professionals will provide information on the numerous issues that must be identified and vetted by institutions when making the decision to finance institutional debt.

  **Moderator**
  **Jim Bennett,** *Chief of the Education Section*
  Office of Budget and Management

  **Panel**
  **Stephen T. Golding,** *Vice President for Finance and Administration*
  Ohio University

  **Bethany L. Pugh,** *Managing Director*
  Public Financial Management, Inc.

  **Mary S. Duffey,** *Partner*
  Peck, Shaffer & Williams, A Division of Dinsmore & Shohl LLP
• **Ohio Ethics and Conflict of Interest Laws**  
  *Presented by the Ohio Ethics Commission*  
  In this staple of the annual trustee conference, the Ohio Ethics Commission will give an overview of Ohio’s Ethics laws. This session satisfies statutory training requirements for trustees on Ohio Ethics laws.

  **Susan Willeke**, *Education and Communications Manager*  
  Ohio Ethics Commission

• **Open Question and Answer Session with AGB**  
  Join your AGB colleagues for an overview of some of the top policy issues facing public boards. Time will be allotted for “deeper dives” on governance topics that are important to you. *Bring your governance questions.*

  **Richard D. Legon**,  
  *President*, Association of Governing Boards of Universities and Colleges and  
  *Trustee*, Spelman College

  **Cristin Toutsi**, *Director of Policy Analysis and Public Sector Programs*  
  Association of Governing Boards of Universities and Colleges

  **Dr. Sally Clausen**, *Executive Director*  
  AGB’s Ingram Center for Public Trusteeship and Governance

  **Dr. Sheila Stearns**, *Senior Fellow*  
  Association of Governing Boards of Universities and Colleges
Rick Amweg is the executive director of the Center for P-20 Safety and Security at the Ohio Department of Education. The Center was developed as the result of Ohio’s effort to coordinate safety and security in the K-12 and higher education environments. As director of the Center, responsibilities include all those listed for the campus safety and security function above, as well as providing Ohio’s school officials with guidance relative to violence prevention, safety and security, and emergency management; providing guidance and regulatory authority of Ohio’s school safety plan program; maintaining a homeland security/school safety analyst function within Ohio’s Fusion Center; and providing statutorily required guidance concerning classroom violence, bullying prevention, and safe school environment programs. Rick is a member of the State of Ohio Homeland Security Advisory Council, which advises the Governor on matters of homeland security. He also served on two OPOTC committees established to consider changes to the peace officer basic training curriculum. Rick is a graduate of The Ohio State University.

Sandra J. Anderson is currently a trustee and is the former chair of the board of trustees of Ohio University. She recently retired as associate vice president and deputy general counsel at The Ohio State University (OSU) Office of Legal Affairs, which provides legal services to OSU’s main campus, regional campuses, and Wexner Medical Center. She also supervised the work of outside law firms serving as special counsel to the university. Previously, Ms. Anderson practiced law for 33 years with the Columbus law firm Vorys, Sater, Seymour and Pease LLP, focusing on civil litigation. She is a 1973 graduate (summa cum laude) of Ohio University and a 1976 graduate (magna cum laude, Order of the Coif, Law Review) of Northwestern University School of Law. Upon graduation from law school, she clerked for Judge George Edwards, U.S. Court of Appeals for the Sixth Circuit. Ms. Anderson serves as an adjunct professor at OSU Moritz College of Law, teaching trial advocacy.

Jim Bennett serves as chief of the education section of the Ohio Office of Budget and Management (OBM), where he oversees budget and policy analysis related to Ohio’s 37 public institutions of higher education and 1,000 K-12 public education entities. Previously, Bennett served as senior budget and management analyst for higher education at OBM. He is an active member of the National Association of State Budget Officers’ (NASBO) Higher Education Finance Advisory Board, as well as the Ohio Association of Community Colleges Funding Consultation Working Group. Bennett holds a Bachelor of Science degree, a Master of Science degree, and a master’s degree in public policy and management, all from The Ohio State University.
Jeff Boudouris is the senior vice president and chief financial officer at Sinclair Community College in Dayton, Ohio. In this position, he has responsibility for all areas of financial administration, facilities management, and institutional research & analysis. Boudouris also serves as treasurer for both the College and Foundation Board of Trustees, and previously was Sinclair’s director of budget and analysis. During his tenure at Sinclair, he has worked extensively on statewide and community college higher education funding consultations and initiatives. Before joining Sinclair in 1988, Boudouris held several fiscal roles at Ponderosa, Inc. in Dayton. Boudouris holds a BS degree in business administration and an MBA from Wright State University. In addition, he is a 2002 graduate of the Leadership Dayton program and was named “CFO of the Year in Education” by the Dayton Business Journal in 2011.

David Cannon is vice chancellor of finance and data management at the Ohio Board of Regents. Cannon oversees all the financial activities and the collection of data and reporting for the Ohio Board of Regents. Those financial duties under his control include SSI formula, budgeting, Senate Bill 6 activities, and fee pledges for bond issuances by various colleges and universities. In addition to these financial duties, David oversees the data management section, which works with each college and university to collect data in the HEI system. The Board of Regents uses that data to prepare reports and analyze data to determine policy objectives. David is also responsible for the financial aid and audit functions of the Board of Regents. After earning a bachelor’s degree in finance from The Ohio State University, and a master’s degree from Webster University while serving in the United States Air Force, David has worked as the finance director for the City of Powell, CFO for the Auditor of State and county administrator for Delaware County.

John Carey was appointed chancellor of the Ohio Board of Regents by Governor John R. Kasich in April, 2013. An experienced lawmaker, Carey served nine years in the Ohio House of Representatives and eight years in the Ohio Senate. He is one of the few legislators in history to serve as chairman of both the House Finance and Appropriations Committee and the Senate Finance and Financial Institutions Committee. Prior to his work as a legislator, Carey was mayor of the City of Wellston and was an aide to former Congressman Clarence Miller of Lancaster. Prior to his appointment as Chancellor, Carey served as assistant to the president for government relations and strategic initiatives at Shawnee State University in Portsmouth. Chancellor Carey is a graduate of Ohio University with a degree in political science, and is a first-generation college graduate. He was born in Chillicothe and currently resides in Wellston with his wife, Lynley, a college professor, and their two sons, Justin and Jordan.
Jeffery Clark is a principal assistant attorney general in the Ohio Attorney General’s Constitutional Offices Section. He has been an assistant attorney general since 1982, and became assistant chief of the Attorney General’s Criminal Justice Section in 1991, where he represented Ohio’s state-level law enforcement agencies and served as public records specialist. In 1995, he was appointed chief of the Corrections Litigation Section, and in 2004 led the Child and Elder Protection Section. In 2007, Jeff joined the Constitutional Offices Section, where he edits the Ohio Sunshine Laws Manual, provides advice and litigation defense to state agencies, and delivers training to government officials and the general public on public records and open meetings law.

Dr. Sally Clausen is the executive director of the Ingram Center for Public Trusteeship and Governance at the Association of Governing Boards of Universities and Colleges. She has served as an adjunct faculty member, secretary of education, university president, and commissioner of higher education. She was president of the University of Louisiana System, which includes eight universities and more than 800,000 students. She holds a doctorate of education in school administration and a master’s degree in special education / psychology, both from Louisiana State University. As president of the University of Louisiana System, she oversaw the raising of standards for all system universities for students entering the teaching profession, led an inaugural pilot study on the role of system head leadership in addressing barriers to college student success, and initiated a presidents’ task force to improve graduation rates, with a goal to exceed the national average by 2012.

Cathy T. Crain is a retired vice president of the investment firm Scudder, Stevens & Clark, and from 1980 to 1994 held positions at National City BankCorp. that included vice president of investments and chairman of charitable investments. She is active in civic, philanthropic, and arts organizations in Greater Cincinnati. She currently serves as president of the Cincinnati Opera Board of Trustees, president of the Cincinnati Parks Foundation, and as a board member of the Greater Cincinnati Foundation, Fine Arts Fund and the Hamilton County Hospital Commission. She is also an ad hoc member of the City of Cincinnati’s Retirement Commission and is a board member of the WorldWatch Institute in Washington, D.C. Ms. Crain holds a bachelor’s degree in political science and economics from Skidmore College in Saratoga Springs, N.Y.; a master’s degree in environmental studies from Cleveland State University; and a law degree from the University of Akron.
**Dr. Stephanie Davidson** joined the Board of Regents in December 2007 as the director of academic programs. She was named associate vice chancellor of program development and approval in January 2009 before being named vice chancellor of academic affairs. Dr. Davidson received her undergraduate degree in audiology and speech sciences from Michigan State University before earning a Ph.D. in audiology and hearing science from The Ohio State University, where she also earned her master’s degree. Davidson, in her role as vice chancellor, directs units that facilitate the creation of seamless, affordable academic pathways; ensures the quality and integrity of the post-secondary academic programming offered in the state; enhances college access, readiness and educator preparation; and advances degree and certificate completion. Before joining the Board of Regents, Davidson was an Ohio State University faculty member in the department of speech and hearing science. She continues to involve herself with the American Speech-Language-Hearing Association, where she has served as an accreditation site visitor and on the board of directors. She is currently a member of its board of ethics.

**Mary S. Duffey** is a partner in Peck, Shaffer & Williams, a division of Dinsmore & Shohl LLP, and has practiced in public finance for 25 years. Education: University of Michigan (B.A., economics, political science); The Ohio State University (J.D. with honors in law, Order of the Coif). Professional Memberships: National Association of Bond Lawyers, Ohio State Bar Association, Columbus Bar Association. Other Affiliations: BalletMet Columbus, Inc., board of trustees and immediate past chair; Ohio Chapter of Women in Public Finance, charter member and secretary of the board.

**Stephen T. Golding** serves as the vice president for finance and administration at Ohio University and treasurer of the Ohio University Foundation. He has more than 30 years of experience in higher education financial affairs, investment management, strategic resource planning, and government. Golding is responsible for implementing financial policies and managing most of the university’s financial and administrative functions and operations on the Athens campus. Prior to Ohio University, he was the executive vice president for finance and administration at Cornell University. He served as principal advisor to the Governor’s Task Force on Diversifying the New York State Economy and developing strategies to sponsor and commercialize New York State universities’ technology to promote regional-based economic development. Prior to joining Cornell, Golding served as the chief financial officer for the University of Colorado System and for the University of Pennsylvania. He holds a Master of Arts degree in political science from the University of Delaware and a Bachelor of Arts degree in history from Washington College, where he currently serves on the Board of Visitors and Governors.
Vinod K. Gupta was appointed to the Ohio Board of Regents in 2011. He serves as an Entrepreneur-In-Residence (EIR) for JumpStart TechLift Advisors, a venture development non-profit organization focused on the direct coaching of entrepreneurs, helping them to define their business plans and approach. Regent Gupta's work with JumpStart focuses on his business experience in the area of advanced materials. This work has led to considerable growth in the northeast Ohio technology entrepreneurial ecosystem. Regent Gupta has served as president and CEO of two multi-million dollar manufacturing companies: Technocast, Inc. in Orrville from 1984 to 1997 and Ohio Cast Products in Canton from 1990 to 2004. Each company produced metal castings for various industry applications. He earned a master’s degree in metallurgical engineering from Case Western Reserve University, a bachelor’s degree in metallurgical engineering from Michigan Tech University, and a bachelor’s degree in chemistry from Bombay University in India.

Dr. David T. Harrison became the fifth president of Columbus State Community College in July 2010. With more than 25,000 students, Columbus State is one of the largest and most comprehensive colleges in Ohio. Through its campuses in Columbus and Delaware County and its nine regional learning centers, the college serves students from all 88 counties in Ohio, provides more online learning opportunities than any college in the state, and contributes nearly $1 billion in regional economic impact. During Dr. Harrison’s tenure at Columbus State, he has focused the college on the goals of student success and attainment, workforce innovation, and civic engagement. In 2012, Columbus State was named an Achieving the Dream college, a national initiative to help more students earn college credentials with an emphasis on first-generation students, students of color, and low-income students. He holds a Ph.D. from The Ohio State University, an MBA from the Katz Graduate School of Business at the University of Pittsburgh, and a bachelor’s degree in chemical engineering from the University of Dayton.

Cheryl Hay joined the Ohio Board of Regents as a loaned executive in 2013, focusing on strategy that maximizes the role institutions within the University System of Ohio play in the state’s economic growth through the alignment of higher education with the workforce needs of Ohio businesses and the workforce transition needs of education consumers. While working with OBR, Hay continues to serve as executive director for the Center for Workforce Development at Columbus State Community College. Before joining CSCC, Hay served as senior vice president, Children’s Hunger Alliance, and as the vice president of workforce development for the Columbus Chamber, where she initiated long-term workforce development efforts to ensure a quality workforce for 3,500 local business members of the Chamber. Hay spent 13 years serving the human resources needs of White Consolidated Industries, Inc., one of the world’s largest manufacturers of household appliances, with 27,000 employees in the U.S.
Jack Hershey is the president and CEO of the Ohio Association of Community Colleges. Hershey, known for his leadership on a series of major innovations affecting the funding, management, and performance of state colleges and universities, came to the OACC after 10 years managing state government affairs at The Ohio State University. As part of his role at Ohio State, Hershey continues to serve as project director for Governor Kasich’s Quality and Value Initiative, a position to which he was appointed by Ohio Board of Regents Chancellor John Carey and former Ohio State President Gordon Gee. Hershey is a native of Cleveland. He holds a bachelor’s degree in public policy management from the University of Akron and is now pursuing a master’s degree in public policy management from The Ohio State University. He and his wife, Sharon, live in Columbus with their two children.

Bruce Johnson currently serves as the president and CEO of the Inter-University Council of Ohio. Johnson has held his current position since December 2006. Johnson leads an organization designed to provide each of its member institutions with opportunities to collaborate for the benefit of higher education in Ohio. Johnson is responsible for strategy development and implementation for all aspects of the Inter-University Council. Prior to serving in his current capacity, Johnson served as Lt. Governor of Ohio and State Development Director. During his tenure, Ohio was recognized twice for leading the nation in new and expanded facilities. Before serving as director of the Department of Development, Johnson was a member of the Ohio Senate, where he served as President Pro Tempore, Chairman of the Ways and Means Committee, and Chairman of the Judiciary Committee. Johnson earned his bachelor’s degree in business administration from Bowling Green State University and his juris doctor from Capital University Law School. He was admitted to the Ohio Bar in 1985.

Dr. Steven Lee Johnson is serving in his 12th year as president and CEO of Sinclair Community College in Dayton, Ohio. Originated in 1887, Sinclair is one of the oldest community colleges in the nation. Sinclair serves nearly 40,000 unduplicated college credit students a year, and has a $125 million annual operating budget. During Dr. Johnson’s presidency, Sinclair has experienced extraordinary student enrollment growth, improvement in student success rates, and a remarkable expansion of service territory to include three learning centers and a new 70-acre campus in Mason, Ohio. President Johnson is the past board chair of the League for Innovation in the Community College. He is the immediate past co-chair of the annual campaign for the United Way of Greater Dayton, and serves on a number of local non-profit boards. Dr. Johnson holds a bachelor's degree in marketing and public relations from the University of Wisconsin-Superior, a master's degree in higher education administration from Iowa State University, and a Ph.D. in educational administration from the University of Texas-Austin.
Richard D. Legon became the Association of Governing Boards’ fourth president in January 2006. He previously served as AGB’s executive vice president and has been with the association since 1983. AGB’s leadership in the areas of board engagement in costs and educational quality, and its efforts to encourage board accountability, have been broadly recognized. Under his leadership, AGB has addressed such issues as conflict of interest policies, oversight of intercollegiate athletics, and accreditation. He regularly counsels board leadership on the essential elements of board support of strong presidential leadership. Rick holds a master’s degree in public administration from George Washington University. Prior to joining AGB, Rick served on the U.S. Postal Commission, worked with former Mayor Daley in Chicago, and was director of development at Spertus College, in Chicago, Illinois.

Dr. Laura Meeks is the president of Eastern Gateway Community College, which serves Trumbull, Mahoning, Columbiana, and Jefferson counties in eastern Ohio. During her 14-year tenure, enrollment has grown more than 50 percent and the college has gained national recognition, including being named an initial Leader College in the Achieving the Dream national student success movement, and receiving more than $31 million in federal and private grants. Her educational background includes a bachelor’s degree in speech from the University of Minnesota, a master’s degree in rhetoric and an education specialist degree from Pittsburg State University, and a doctor of philosophy degree in curriculum and instruction from Kansas State University. Most recently, Dr. Meeks received the 2013 Athena Award, which was presented by the Youngstown/Warren Regional Chamber. She is active in the Mahoning Valley, currently serving on the Mahoning Valley Economic Competitiveness Committee, Trumbull 100 Board, Northeast Ohio Council for Higher Education, the P-16 Partnership and Tech Belt Energy Initiatives Executive Committees, and the Trumbull County Workforce Investment Board.

Bethany L. Pugh has provided municipal financial advisory services to higher education institutions, state and local governments, and cultural not-for-profit entities for more than 15 years. As a managing director at Public Financial Management, Inc., Ms. Pugh leads the firm’s Ohio regional practice, which advised on 19 publicly offered bond issues totaling more than $2.4 billion in 2014 alone. In her capacity as financial advisor, Ms. Pugh has helped manage some of the largest debt transactions in the state and has assisted in the competitive and negotiated sale of numerous general receipts, general obligation, economic development, and utility revenue credits. In the higher education sector, Ms. Pugh has provided financial advisory services to six of Ohio’s 14 four-year public universities. Ms. Pugh graduated with honors from Harvard University, where she received a bachelor’s degree in economics.
Robert H. Rawson Jr. counsels clients and litigates disputes involving antitrust and trade regulation. He has handled cases involving mergers and acquisitions, price discrimination, monopolization and attempted monopolization, price-fixing, class actions, intellectual property cases raising antitrust issues, and takeovers. In addition, he has significant experience in general commercial litigation. Bob served for 20 years on the board of trustees of Princeton University, including 13 years as executive committee chairman. Bob is a life trustee of the National Civic League and past chairman of the Northeast Ohio Council on Higher Education. He is a member of the board of the Lawyers Committee for Civil Rights and past chairman of the Cleveland Initiative for Education. He currently chairs the board of Cleveland State University.

Robert H. Schottenstein is chairman of the board, chief executive officer and president of M/I Homes, Inc., one of the largest homebuilders in the United States. Since its founding in 1976, M/I Homes has sold nearly 90,000 homes and has established an exemplary reputation based on a strong commitment to superior customer service, quality construction and design, and premier locations. From 2005 to 2014, Mr. Schottenstein served as a trustee of The Ohio State University, and he was chairman of The Ohio State University Board from 2012 to 2014. He was a member of the board of directors of Huntington Bancshares, Inc. from 1995 to 2006. He has an undergraduate degree from Indiana University and a law degree from Capital University Law School. In 2009, Mr. Schottenstein received an honorary degree, Doctor of Humane Letters, from Ohio Dominican University; and in 2011, Mr. Schottenstein received an honorary degree, Doctor of Laws, from Capital University Law School. He is married to Jeri Block, has four children and one grandchild, and resides in Jefferson Township, Franklin County, Ohio.

Dr. Sheila Stearns is a native Montanan who has served in a variety of senior administrative positions in higher education, including vice president of the University of Montana, chancellor of UM-Western, president of Wayne State College in Nebraska, and Commissioner of Higher Education in Montana. As chancellor of UM-Western, Sheila fostered the early stages of one of the most innovative changes in American public higher education: the complete transformation of the curriculum from the typical semester to four blocks per semester of one focused class at a time. As president of Wayne State College in Nebraska, she guided the college through the cutbacks of the first economic downturn in the state in two decades following the bust of the dot-com bubble, keeping morale strong, core programs even stronger, and retainging investment in the institution by donors and the state. She was named Commissioner Emerita by the Board of Regents on March 1, 2012.
**Diana (Dee) H. Talmage** Throughout her 12-year tenure on the Owens Community College Board of Trustees, Dee Talmage has demonstrated her commitment to the community college mission and the impact that community college graduates have throughout Ohio’s communities. From 2008 to 2014, Ms. Talmage served as an officer of the board, and she is currently the immediate past-chair and is seated as the vice chair. Concurrently, Ms. Talmage is serving as an at-large director and the secretary of the Owens Community College Foundation Board of Directors. The Foundation’s mission is to develop and provide resources to advance the college’s mission of serving students and the community: “We Invest in Your Success.” Ms. Talmage is a graduate of The Ohio State University and the University of Toledo. She is well known throughout the Toledo community for her volunteerism and current and past board-level memberships, including the American Red Cross, Children’s Services Board, TARTA, and the individual foundations for the Village of Ottawa Hills and Ottawa Hills Schools.

**Cristin Toutsi** is the director of public sector programs for the Ingram Center for Public Trusteeship and Governance at AGB. Ms. Toutsi works with AGB-member boards to offer workshops and consulting engagements, including but not limited to board assessments, board retreats, and statewide governance programs for board members and trustees. Ms. Toutsi produces resources on public higher education governance and tracks legislation affecting public board structures and policies. She also serves on the board of the Association for Collaborative Leadership and is chair of the Nominations Committee. Before coming to AGB, Ms. Toutsi served as a Governor’s Fellow for Virginia Governor Timothy Kaine, assisting the Virginia Department of Planning and Budget and the Office of Commonwealth Preparedness on higher education initiatives. Prior experience includes several positions serving the President’s Leadership Program at Christopher Newport University in Newport News, VA. Ms. Toutsi holds a Master of Higher Education degree from the College of William and Mary in Williamsburg, VA.

**Brett Visger** is associate vice chancellor for institutional collaboration and completion at the Ohio Board of Regents. In this role, he is focused on helping all institutions in the University System of Ohio increase the number and percentage of students completing meaningful postsecondary degrees and certificates. This includes developing strategies to help institutions improve completion rates, operate more systemically, and implement approaches that lead to more adult students earning credentials. Brett has a background in youth programming and college access and has worked with programs at Wesleyan University, the University of Connecticut, and the Greater Washington D.C. College Information Center, as well as at the National Council for Education Opportunity Associations in Washington, D.C. Visger earned a bachelor’s degree in history from the University of Connecticut and a master’s degree in public administration with a concentration in nonprofit management from George Mason University.
Dr. Rebecca Watts serves as associate vice chancellor for P-16 initiatives at the Ohio Board of Regents. She provides leadership for shared initiatives such as the alignment of high school graduation requirements with college readiness expectations; the ability of high school students to gain college credit while still in high school; the coordination of educator preparation standards development; and the review and approval of and accountability for educator preparation programs in Ohio. She previously served as a member of the executive leadership teams at Ohio University, Murray State University, and the Illinois State Board of Education. Watts earned her associate degree at Lincoln Land Community College, her baccalaureate degree at Sangamon State University, her master’s degree at the University of Illinois at Springfield, and her doctorate at Ohio University.

Susan Willeke is an accomplished government-relations professional with more than 20 years of experience in public affairs, communication, and public speaking. Willeke joined the Ohio Ethics Commission in 2005 as the education and communications manager, where she oversees and conducts educational and communication outreach. In that position, She presents approximately 200 speeches annually, develops information strategies regarding agency programs, and represents the Ethics Commission to Ohio citizens, the media, and the Ohio legislature. Prior to joining the Commission, Willeke served in the communications office at the Ohio Environmental Protection Agency and as a legislative aide in the Ohio House of Representatives. She is a Summa Cum Laude graduate of Ursuline College in Pepper Pike, Ohio. In 2011, she was selected to present at TEDx Columbus, a conference for “Ideas Worth Sharing” and identified as one of Central Ohio’s “Leading Thinkers and Doers.”

Dave Yost became Ohio’s 32nd Auditor of State on January 10, 2011 with the mission of “skinnier, smarter government.” A former Columbus Citizen Journal reporter, Auditor Yost moved into public service in Delaware County, where he served as county auditor and prosecutor and gained a reputation for his fierce commitment to fiscal integrity. Upon taking office, Auditor Yost first partnered with the Ohio General Assembly to drive leaner government through the expansion of performance audits at both the state and local levels. His work with legislators broke down barriers in state law to make it easier for local governments to share services and voluntarily merge. Yost also conducted a first-of-its kind equipment utilization study in Lake County that will provide a template for all Ohio governments to share resources and cut costs. Auditor Yost is also building a track record of cracking down on fraud. He worked with legislators to institute a penalty on public officials who use tax dollars for political purposes. Most recently, Auditor Yost released a statewide audit of student attendance practices, which uncovered “scrubbing” of records in nine school districts. Yost earned his undergraduate degree from The Ohio State University and law degree from Capital University. Auditor Yost and his wife, Darlene, make their home in Franklin County. They have three adult children and two grandchildren.