

**Ohio Board of Regents Meeting Minutes**  
**Ohio Board of Regents, Columbus, Ohio**  
**Main Conference Room, 7<sup>th</sup> Floor**  
**November 17, 2014**

**I. Welcome and Call to Order**

Chair Vinod K. Gupta called the Ohio Board of Regents (BOR) Meeting to order and welcomed the Regents and staff to the November BOR meeting. He said that Regent Ackerman was participating via video conference from Cleveland State University and thanked the staff for making these arrangements.

Chancellor Carey said there were students observing the meeting from the following institutions: the University of Akron, Indiana University, and Ohio University. He welcomed the students to the meeting and thanked them for traveling to Columbus. Each student made remarks and mentioned their fields of study.

**II. Roll Call**

Chair Gupta asked that the roll call be read by Vice Chair Lana Z. Moresky in Secretary Timothy M. Burke's absence. Vice Chair Moresky stated, "the record reflects that notice of this meeting was given in accordance with provisions of the Ohio Board of Regents' Ohio Administrative Code §3333-1-14, which rule itself was adopted in accordance with Section 121.22(F) of the Ohio Revised Code and of the State Administrative Procedure Act." Vice Chair Moresky called the roll. Those present were:

Patricia A. Ackerman (*attending via video conference from Cleveland State University*)

Vinod K. Gupta

Thomas M. Humphries

Kurt A. Kaufman

Elizabeth P. Kessler

Virginia M. Lindseth

Lana Z. Moresky

Vice Chair Moresky declared there was a quorum present.

**III. Approval of Minutes**

Chair Gupta asked if there were any additions or corrections to the draft October 14, 2014, minutes. There being none, Regent Kessler made a motion to approve the October 14, 2014, minutes as drafted and the motion was seconded by Regent Lindseth. All Regents voted in favor of the motion approving the minutes as submitted from October 14, 2014.

**IV. 8<sup>th</sup> Condition Report Discussion**

Chair Gupta asked Assistant Deputy Chancellor See to make opening remarks on the 8<sup>th</sup> Condition Report process. Assistant Deputy Chancellor See said that at the last meeting the draft of 8<sup>th</sup> Condition Report outline was distributed. They discussed how the staff was going to approach the topic of adult learners looking at the topic from three different perspectives. The staff recommended that a subcommittee process be created to (which has happened before) to look at information; examine how the report would be produced; and send the report to the full board for approval. At last month's meeting there was discussion as to whether this was the appropriate process.

**A. Discussion and Determination of Condition Report Preparation Process**

Assistant Deputy Chancellor See said that Chair Gupta asked Regent Kessler to work with the staff regarding the process by which the 8<sup>th</sup> Condition Report would be produced and bring those recommendations back before the full board for further discussion. Regent Kessler said they are weighing a number of competing interests and they are the following: limited time with which to be efficient in developing the report; working with a wide variety of constituents; and concerns raised at the last board meeting that some board members felt that they were not involved in the process to the level that they wanted to be.

Weighing these competing interests, Regent Kessler said she believes it makes sense to stay with the subcommittee structure. She said that the in depth interaction with outside groups and 'deep dives' that take place are not realistic to fit within the full board structure. Taking as valid concerns that some board members felt that they were not involved in the process last year, Regent Kessler said that every subcommittee meeting is a public meeting and open to all board members. She said giving a substantive report of the subcommittee's activities as well as sharing information and materials they have received will be a standing agenda item at each full board meeting this year.

Regent Lindseth commented that after today there will be five Regents on the board until appointments are made. If the subcommittee is comprised of three members, two members will be remaining. Regent Kessler said it is everyone's expectation that the Governor will be appointing new board members. She does not believe they will go an entire year with only five Regents.

Regent Lindseth said she was against the subcommittee process and she believed the entire board should be involved in the process. Regent Kessler said with this, she was concerned that they would not be able to get the report done in the timeframe allotted. Regent Lindseth and Regent Kessler began to discuss the subcommittee process and how testimony was heard before the subcommittee and full board last year at Miami University. Regent Lindseth said she would still like the entire board involved in the process.

Vice Chair Moresky said what she believed was important to the members was the fact finding and knowing what the issues were of higher education in the State of Ohio. The interaction with stakeholders and testimony enables the board to understand those issues.

Regent Kaufman said there were several views emerging and asked Assistant Deputy Chancellor See if an entire board led approach is doable. Assistant Deputy Chancellor See replied that given the previous reports that were produced with the subcommittee structure, he thinks it would be very difficult to have a board meeting as a whole and produce the report in the timeframe laid out. He said the original thought was that a subcommittee would be able to delve into the deeper issues that could emerge. He reflected upon the Inclusive Competitiveness Subcommittee process and the 'deep dive' that was taken with respect to those issues.

Chair Gupta added that each time that a topic has had a 'deep dive' it is because one of the Regents has been very passionate about that topic and taken an extensive interest in it. They will have to identify which Regent will be driving the Condition Report. He said they will have to balance the board members availability with the time that is afforded to get the report finished.

Regent Humphries said the workload; how often they will meet; and the need for a quorum will have to be taken into consideration. He suggested putting together a three member subcommittee and the other board members participate as guests. This will assist with the potential quorum issues that would emerge if the full board was involved in the process.

Chair Gupta asked if the Chancellor had any thoughts about the recommended structure of the process. He said that the staff will be heavily involved and he wanted to hear his comments. Chancellor Carey said that the board did a great deal of work on Inclusive Competitiveness and Teacher Preparation. He thinks the subcommittee process gives them a lot more flexibility as far as addressing the issues logistically. He said this is the Regents report and whatever process they decide on needs to be inclusive.

Chair Gupta asked for a volunteer who would lead the 8<sup>th</sup> Condition Report process; Regent Kessler volunteered to do this. Regent s Humphries and Lindseth also volunteered to be members of the subcommittee. Chair Gupta said unless there is further discussion he called for a vote on the question of a subcommittee process.

Chair Gupta said that Regent Ackerman did a great deal of work on the Inclusive Competitiveness Subcommittee Report (ICSR) and they received a great deal of testimony. He asked for her thoughts on this. Regent Ackerman said the ICSR was not the Condition Report and the fact that there was a different process for

the ICSR should not be confused with the decision that is before them. She said that she believes that every board member having as much information about what is going into the Condition Report is of value – being able to hear the individuals sharing their insights and question those individuals is very important. She also understands that scheduling is also a consideration but the Regents must be given time to review whatever is in the report.

Chair Gupta said if the full board would have been involved in the Condition Reports that were based on commercialization they would not have accomplished what they did. He said they invited every member of the board to each meeting of the subcommittee and kept them informed throughout the process. He said the met with the staff three times a week.

As Chair of the BOR, Chair Gupta said that the Condition Report preparation process would be by subcommittee and he selected Regent Kessler as Chair. He selected Regent s Humphries and Lindseth to be members of the subcommittee. Chair Gupta said as members they can decide what information will be brought before the subcommittee and/or the full board for full discussion.

#### **V. Election of Board Officers**

Chair Gupta said that he had asked for the following board members to be on the nominating committee for the slate of board officers: Regent Humphries (Chair), Regent Kaufman and Regent Lindseth. Chair Humphries said that they had a discussion last week and they recommended the following slate of officers to their colleagues for consideration: Regent Gupta (for Chair), Regent Humphries (for Vice Chair), and Regent Lindseth (for Secretary).

Chair Gupta opened the floor for discussion on this topic. There being no discussion Vice Chair Moresky made a motion to approve the slate of officers as submitted by the nominating committee (Chair Gupta, Vice Chair Humphries, Secretary Lindseth) and the motion was seconded by Regent Kaufman. There was a voice vote taken and all Regents voted in favor of the motion approving the slate of officers as submitted by the nominating committee.

Assistant Deputy Chancellor See asked for the Chair of the nominating to clarify what the term of the slate of officers would be. According to the by-laws the board can vote for one or two year terms of the slate. With this, Chair Humphries made a motion to recommend the slate of officer's terms are one year and the motion was seconded by Regent Kaufman. There was a voice vote taken and all Regents voted in favor of the motion approving the slate of officer's terms are for one year.

#### **VI. Meeting Calendar**

The board began to discuss the 2015 meeting calendar. Chair Gupta said that there have been comments about the number and location of meetings. He opened the floor for comments from the members. Regent Kaufman said that he liked the idea of having monthly meetings and knowing when the meetings are in advance so he is aware of when the meetings will be held. He said he would also like to continue to visit the institution's campuses as he thinks these are beneficial; maybe alternating between having the meeting in Columbus and at an institution.

Regent Lindseth asked how many meetings the board was required to have annually. Regent Kessler said that the statute only requires that the board meet at least quarterly. She said this is customary by most other boards as well. This allows for work by the board's subcommittees.

Chair Gupta explained the board calendar that is being contemplated for 2015 as is the following: official board meetings will be held on the second Thursday of the month in the following months: January, April, June, and October. The second Thursday of the month of all other months (with the exceptions of August and December) will be reserved for subcommittee meetings/work; unless deemed necessary for a board meeting by the board.

Regent Kessler asked if they had any idea when the appointment of the new board members would take place. Chair Gupta said he anticipates that it may take place sometime in January so they may indeed have to have a February meeting so as not to wait until April to have the next full board meeting. Regent Kaufman agreed that there needed to be an opportunity for the new board members to attend a board meeting as soon as possible.

Regent Humphries asked about the statutorily required attendance for board members. Assistant Deputy Chancellor See clarified that the attendance requirements pertained to scheduled full board meetings.

Regent Lindseth asked if the January board meeting could be held at Cleveland State University; and Regent Kaufman asked if the April board meeting could be held at James A. Rhodes State College. Chair Gupta asked Assistant Deputy Chancellor See to make every attempt to honor these Regents request.

## **VII. New Business and Updates**

### **A. Institution Information**

Chancellor Carey said that they have had some community colleges have some financial difficulties. Owens Community College (OCC) has been reported recently as one of the community colleges facing such issues. He said he and President Bower have been in discussions. They are working to support OCC in any way that they can. He said Hocking College has taken action to address their budget issues. They laid-off personnel last Friday. He said that he spoke with Interim President Young and they are taking additional steps moving forward. He said Central State University has also had laid-off personnel.

Chancellor Carey said that these three institutions are the only three in the University System of Ohio (USO) that have had layoffs. OCC is the only one of the three that is in danger of going into fiscal watch.

On a positive note, Chancellor Carey said the RAPIDS regional meetings have been going very well. He said they received a \$5M appropriation in the Capital Budget for Workforce Development that relates to the 7<sup>th</sup> Condition Report. This will address some of the equipment needs and the meetings held related to this. He said the remaining meetings are: Wednesday, November 19 for the Southwestern Ohio Region at Great Oaks Instructional Resource Center; Thursday, November 20 for the Northeastern Ohio Region at Youngstown State University; and Tuesday, December 2 for the Southeastern Ohio Region at Zane State College. He welcomed the Regents attendance as Regent Kaufman attended the meeting that was held in Lima, OH. He said they have challenged the institutions to develop a strategy to work with the businesses and other stakeholders in that region to address the workforce need to be successful.

Regent Lindseth asked if it was an enrollment issue that was causing OCC and other community colleges budget issues. Chancellor Carey responded that their enrollment spiked during the recession and now that the economy is recovering they have had a 'dip' in enrollment. He said there are some other practices they need to adjust to make themselves more fiscally strong as well.

Regent Humphries asked if an institution goes under fiscal watch what was involved. Chancellor Carey replied that on a yearly basis the BOR Finance team and the Office of Budget and Management would be engaged with the institution.

### **B. ABLE**

Senior Vice Chancellor Cates made comments about the Unified State Plan (USP). He said over the last week there were five hearings around the state regarding the USP which the agency is heavily involved in. The USP is an effort to tie together Perkins funding, ABLE funding and Workforce Investment Act (WIA) funding. He said the final hearing is today and he is not sure what the next step is in the process.

Regent Lindseth asked if there were individuals around the state who could testify before the Condition Report Subcommittee (CRS) regarding adult education. Senior Vice Chancellor Cates replied that in the course of developing the Condition Report if it was the pleasure of the board and the CRS to receive adult education and ABL- related testimony they are more than happy to identify people from regions across the state. He said like the example they heard in Cincinnati there are other wonderful stories of what the ABL program has done for individuals across the State of Ohio.

Regent Kaufman asked if any progress has been made on the increased application fee for GED examinations and the hindrance it may be to students. Senior Vice Chancellor Cates replied that Pearson VUE the vendor that administers the GED in the State of Ohio has increased their fees to \$120. The General Assembly has authorized up to \$2M per calendar year to subsidize \$80 of the testing costs for each student. He made further comments about higher testing standards impacting student's GED completion and continuing on to furthering their college degrees if they so choose.

Regent Kessler asked if there was any data on college completion for the students that began in the ABL program. Senior Vice Chancellor Cates replied that they have to report this information to the federal government and it is not a high number. He will provide this information to the board. He added that he believed the best way for community colleges to get more students enrolled is to get more closely aligned with ABL and the GED program.

Cheryl Hay, Deputy Chancellor, Higher Education Workforce Alignment, BOR made further comments about the USP. She said they are trying to hit the following points: access; adult participation; and transition to post-secondary. Some of the things they are looking at are better partnerships with ABL; WIA utilization, and a defined strategy with Perkins funding. Brett Visger, Associate Vice Chancellor, Institutional Collaboration and Completion, BOR added that Carl D. Perkins Grant is a federal grant that is focused on supporting success for students in career technical programs. He said it is separated into two areas; secondary and post-secondary.

Deputy Chancellor Hay said nationally, the State of Ohio is either 4<sup>th</sup> or 7<sup>th</sup> with transitioning ABL students into post-secondary education. Senior Vice Chancellor Cates said there are nearly 1M individuals in the State of Ohio with a high school diploma and commented about the ages of those that do not have a credential.

### **C. Research Portal**

Assistant Deputy Chancellor See said that the Research Portal is a recommendation of the 6<sup>th</sup> Condition Report. They have been working around the recommendation to establish a single research portal wherein industry would be able to find research and faculty expertise on various subject matter in a centralized location.

Assistant Deputy Chancellor See continued and said that in May the project manager of the Research Portal project was before the board and he presented information relating to the feasibility study that was conducted. They are in an implementation phase with four institutions (The Ohio State University, Ohio University, University of Cincinnati, and Case Western Reserve University) around the establishment of the research portal.

Assistant Deputy Chancellor See said they have established liaisons at each institution that will assist them with identifying data that will represent the profiles of faculty researchers in the centralized system (they will begin with the Engineering and Medical fields). They are also in the process of hiring a technical lead that will assist them with building the repository and will also work with the institutions.

Assistant Deputy Chancellor See said that after these steps are done, Phase 2 will consist of a issuing a Request for Proposal for an entity that will be responsible for constructing/creating the outward facing component of the Research Portal. Their hope is that the portal is fully interactive and is able to connect industry with the institutions on all levels in a meaningful way. Assistant Deputy Chancellor See said their goal is to have Phase 1 complete in February or March and then they will move to Phase 2.

Senior Vice Chancellor Cates commented that he met with individuals last week that were interested in the State of Ohio's Research Portal. Assistant Deputy Chancellor See said that the states of Michigan, Arizona, North and Carolina also have research portals.

#### **D. Globalization**

Laura Padgett, Policy Director of BOR provided a Globalization update. She said that Lauren McGarity, Director of Special Projects for Legal, Policy and Legislative Services for BOR has been the lead on the Globalization Initiative. The report for this project is due by December 31<sup>st</sup>. They want to make comprehensive recommendations on how to attract and retain international students in the State of Ohio; as well as ways they can enhance the domestic student's post-secondary college experience. Some of the ways they plan to do this is by building relationships between students, institutions, and businesses. She said there are hurdles in current law; however there are things in current law that they are not using to their full potential as well (i.e.; Optional Practical Training). She finished her comments by saying that they also have a national research group conducting an economic analysis on the impact of increasing the international population into the State of Ohio's economy.

Regent Lindseth asked if most of the international students were attending undergraduate or graduate school. Ms. Padgett replied that the international student undergraduate population is growing and the graduate population has remained stagnant.

Chair Gupta asked if their work will continue after the end of the year. Ms. Padgett replied that their hope is that the report will be used as a strategic plan for how they will continue to move forward and continue this initiative at the state level.

#### **E. Inclusive Competitiveness**

Regent Ackerman said that each board member will receive a printed copy of the ICSR. She said that since the report has been approved she has talked to people in other states about this work and has learned from them how impactful it is. She said to have them appreciate what they have done in the State of Ohio in a number of respects - bringing together the number of individuals on the topic of Inclusive Competitiveness is impressive. One of the important takeaways that she wanted to leave them with was the BOR is uniquely positioned to convene groups that no other entity can. She said some of the conversations she has had with those that are involved with entrepreneurship and technology at USO institutions is that they are wondering why no one is convening them. She suggested as an oversight body, the BOR may want to consider bringing together those that want to convene to discuss items that may have implications in the ICSR.

Vice Chair Moresky said that she just received an email from a friend that does commentary on TV3 that saw the ICSR posted on Facebook. She was very complimentary about the report and thanked them for the work on this very important initiative.

Regent Lindseth asked what the next steps were for implementation of the ICSR. Regent Ackerman said she foresees a convening of interested parties; even though was not reflected in the final version of the report. Chair Gupta said the implementation and how they proceed can be up to the board. He said the ICSR implementation has to have the Chancellor's involvement. Chair Gupta said he will ask the Chancellor to have a plan for implementation at the next meeting.

#### **VIII. Adjournment**

Chair Gupta asked if there were any further items to be brought before the Board. There being none, Regent Kessler made a motion to adjourn the meeting and this motion was seconded by Vice Chair Humphries. All Regents voted in favor of the motion adjourning the meeting and Chair Gupta declared the meeting adjourned.

  
Ohio Board of Regents

4.13.2015  
Date